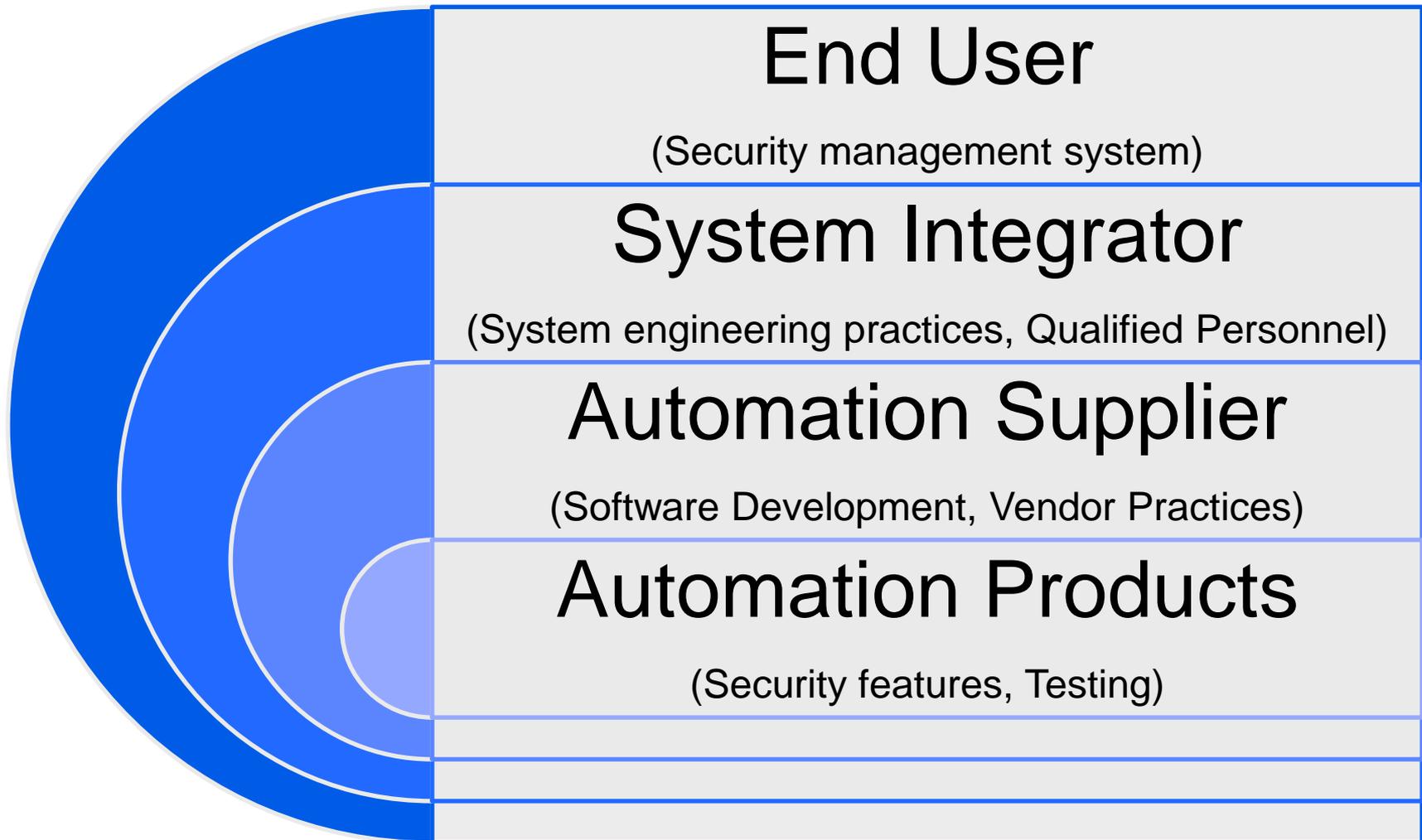


# **EVALUATING THE SAFETY AND SECURITY OF AUTOMATION PRODUCTS, SUPPLIERS AND SYSTEMS**

John Cusimano  
exida

# Control System Security Layers of Responsibility



# ISA99 Work Products

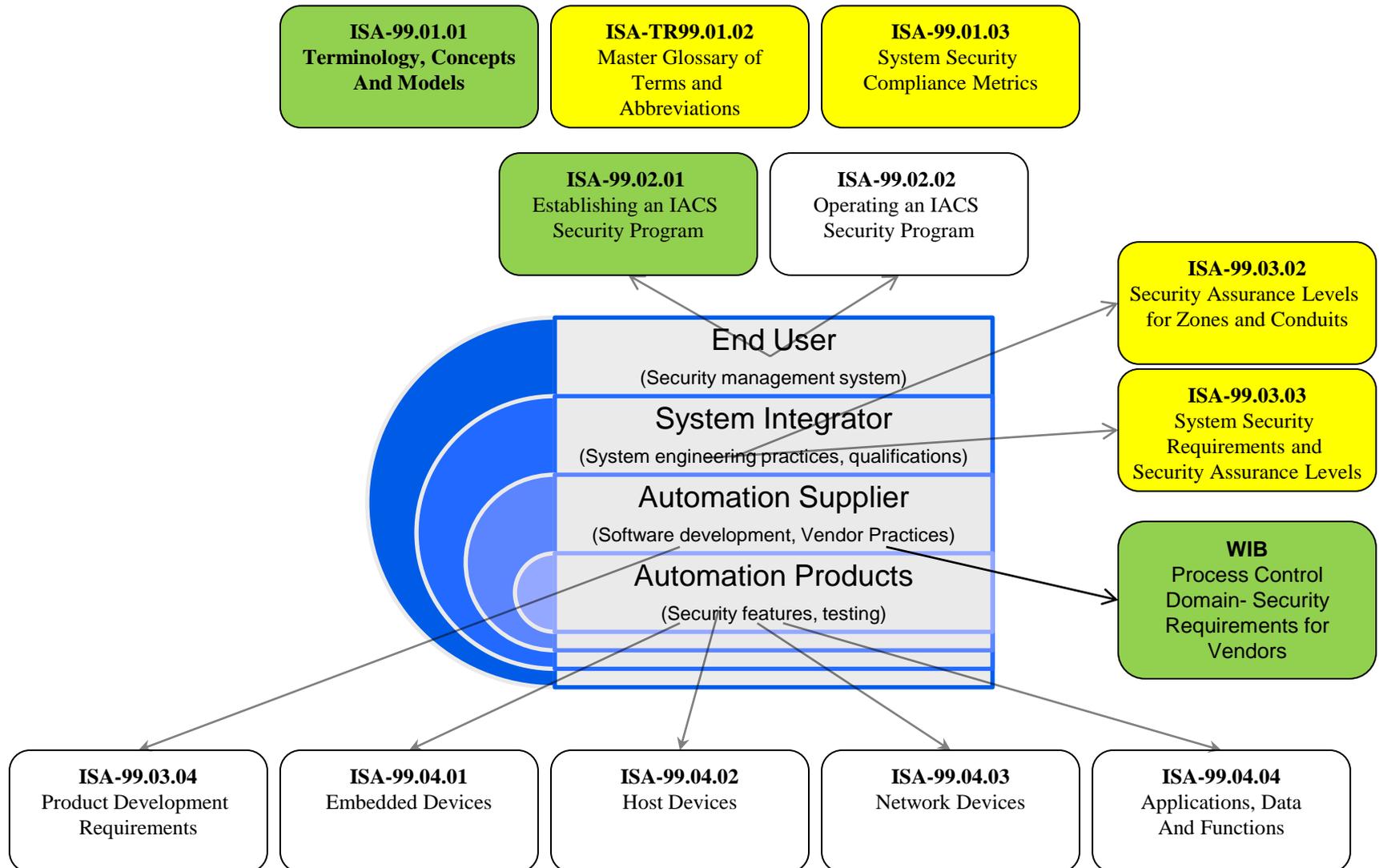
ISA99 Common	<b>ISA-99.01.01</b> <b>Terminology, Concepts          And Models</b>	<b>ISA-TR99.01.02</b> Master Glossary of Terms and Abbreviations	<b>ISA-99.01.03</b> System Security Compliance Metrics	
Security Program	<b>ISA-99.02.01</b> Establishing an IACS Security Program	<b>ISA-99.02.02</b> Operating an IACS Security Program	<b>ISA-TR99.02.03</b> Patch Management in the IACS Environment	
Technical - System	<b>ISA-TR99.03.01</b> Security Technologies for Industrial Automation and Control Systems	<b>ISA-99.03.02</b> Security Assurance Levels for Zones and Conduits	<b>ISA-99.03.03</b> System Security Requirements and Security Assurance Levels	<b>ISA-99.03.04</b> Product Development Requirements
Technical - Component	<b>ISA-99.04.01</b> Embedded Devices	<b>ISA-99.04.02</b> Host Devices	<b>ISA-99.04.03</b> Network Devices	<b>ISA-99.04.04</b> Applications, Data And Functions

Complete
In Progress
Planned

*Courtesy of ISA 99 Committee*

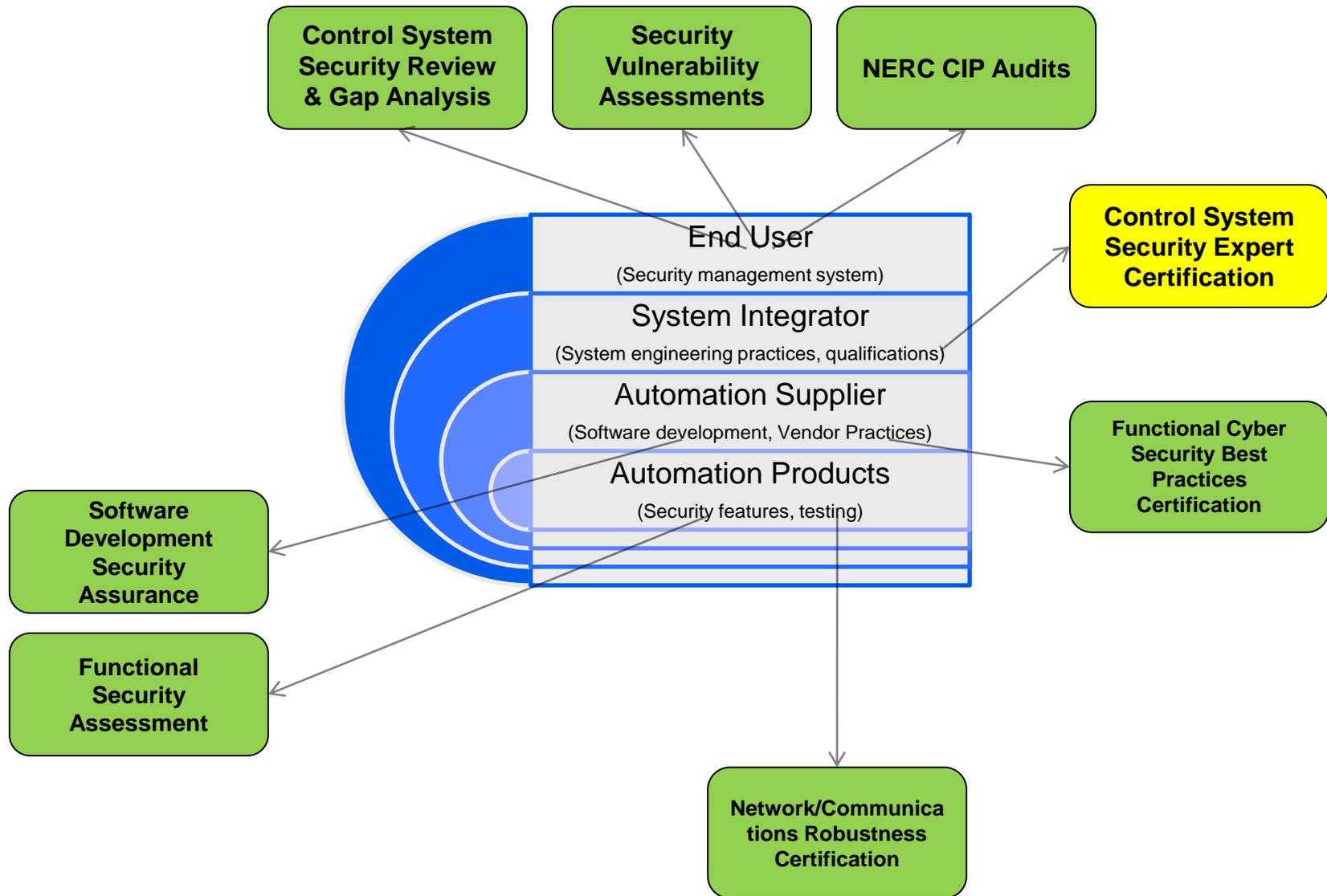


# Control System Security Layers of Responsibility

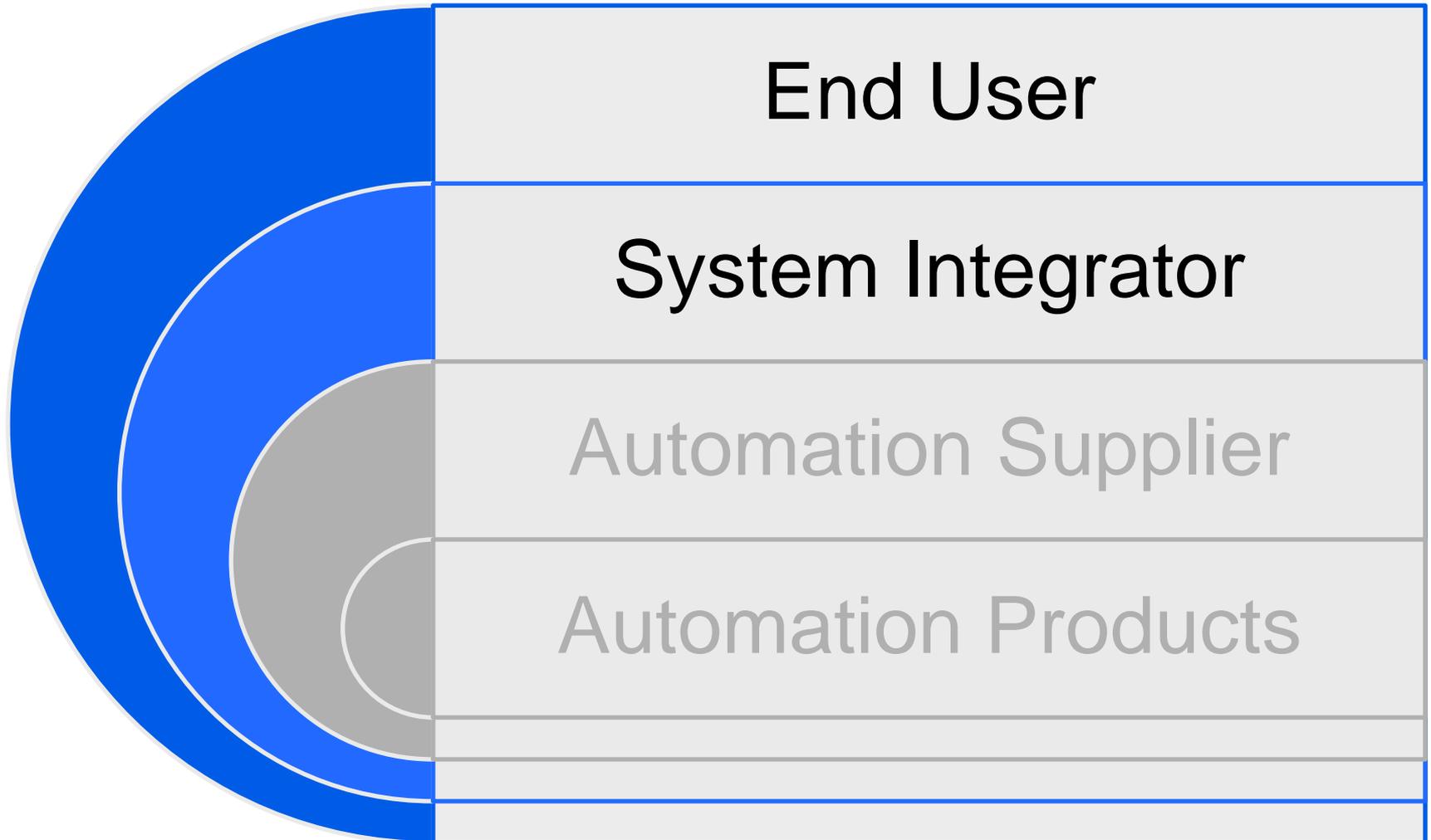




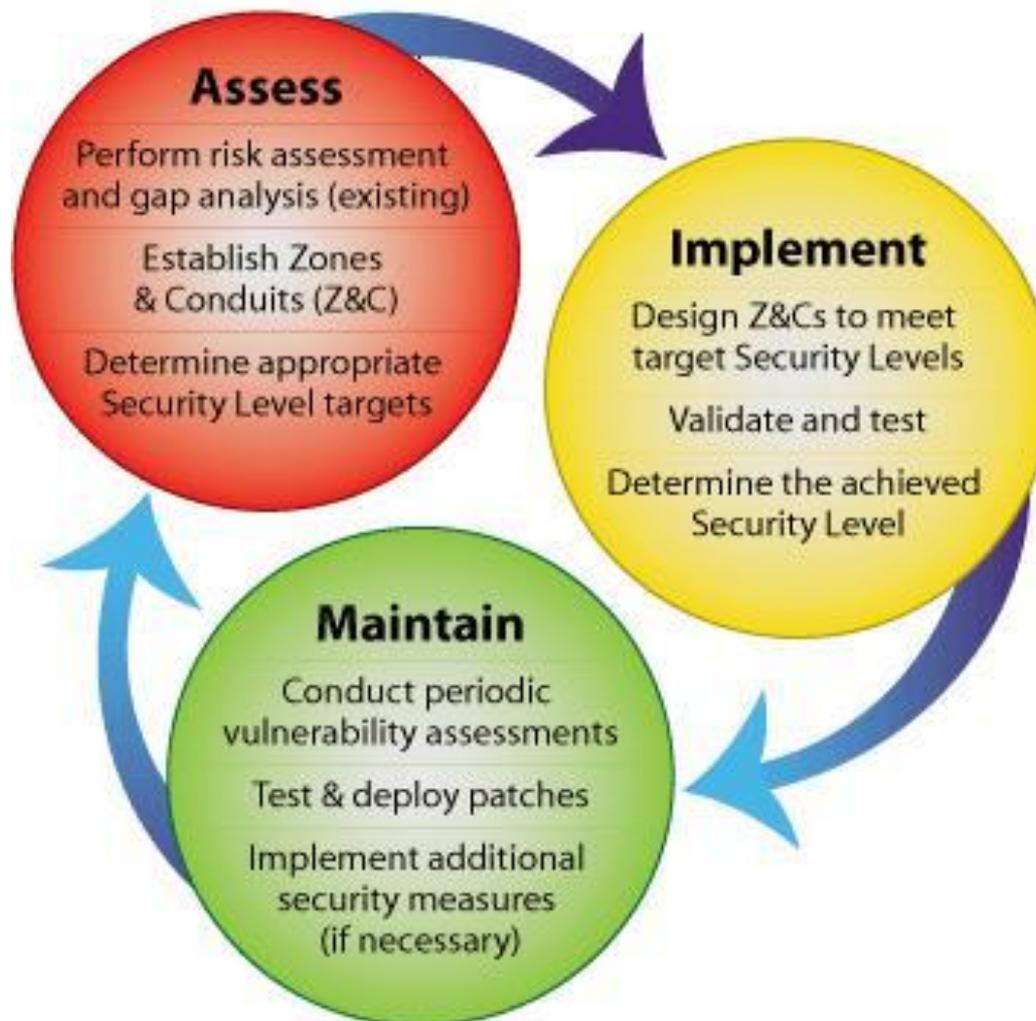
# Measuring Compliance



# Layers of Responsibility



# The Security Lifecycle



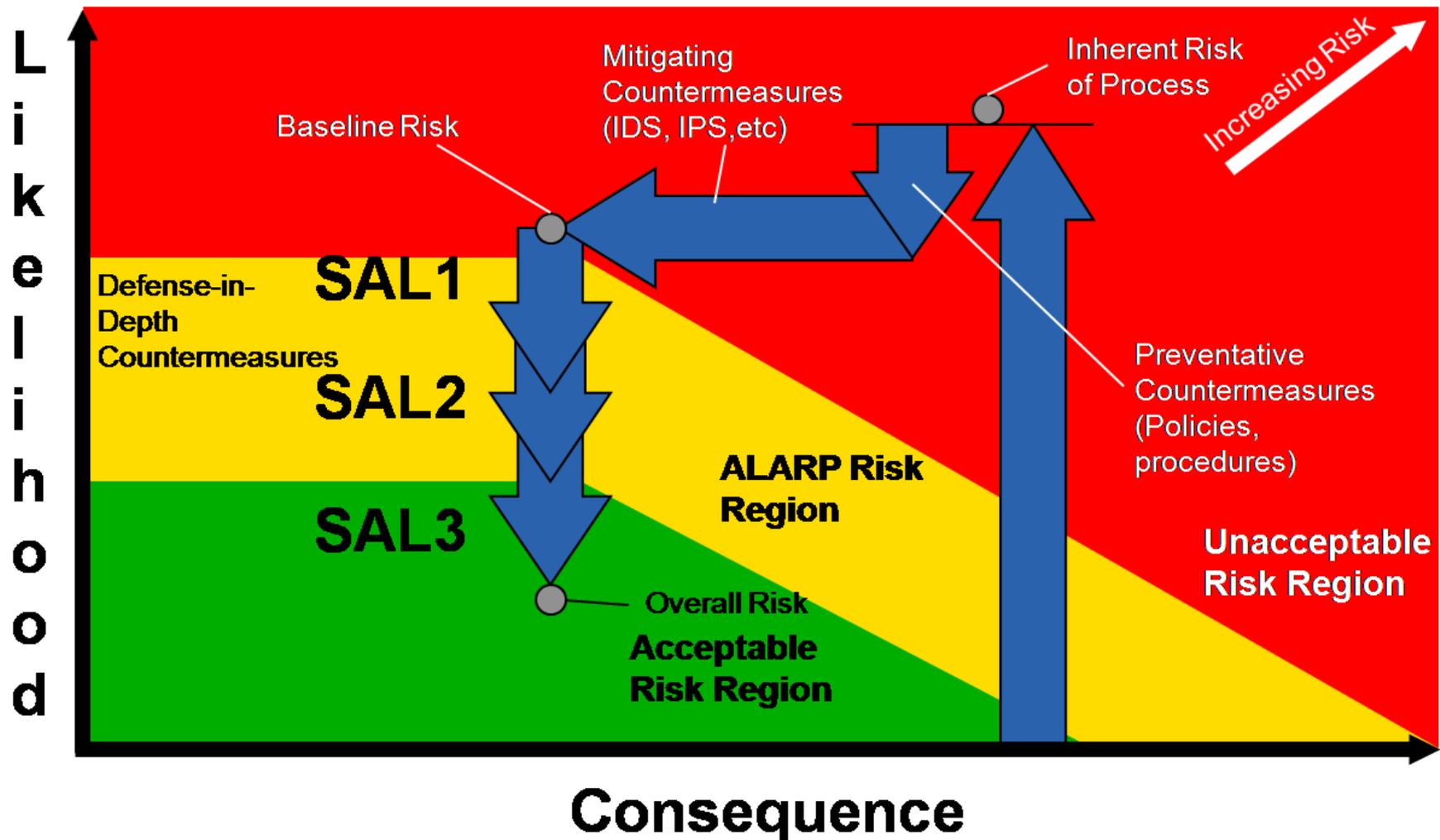
# The Assess Phase



- Understanding where you are and where you want to be
- Start with a high-level risk assessment
- Identify major gaps between existing system and relevant regulations, standards and best practices
- Partition the system into areas with common security requirements (e.g. zones, electronic security perimeters)
- Establish security goals or targets for each zone

# Security

## Inherent Risk and Risk Reduction





# Quantitative assessment of probability and criticality

Probability	Criticality
A = Very Likely	1 = Severe Impact
B = Likely	2 = Major impact
C = Not Likely	3 = Minor impact
D = Remote Chance	4 = No impact

Network Segment	Threat Probability
Internet, Wireless, Direct Dial-in	A = Very Likely
Internet, Secure Dial-in	B = Likely
Integrated MCN	C = Not Likely
Isolated MCN	D = Remote Chance

Impact Category	1 = Severe	2 = Major	3 = Minor	4 = None
Injury	Loss of life or limb	Requires Hospitalization	Cuts, bruises requiring first aid	None
Financial loss	Millions	\$100,000	\$1,000	None
Environmental release	Permanent damage/off-site damage	Lasting damage	Temporary damage	None
Interruption of Production	Week	Days	Minutes	None
Public Image	Permanent damage	Lasting blemish	Temporary tarnish	None



# Sample Risk Matrix

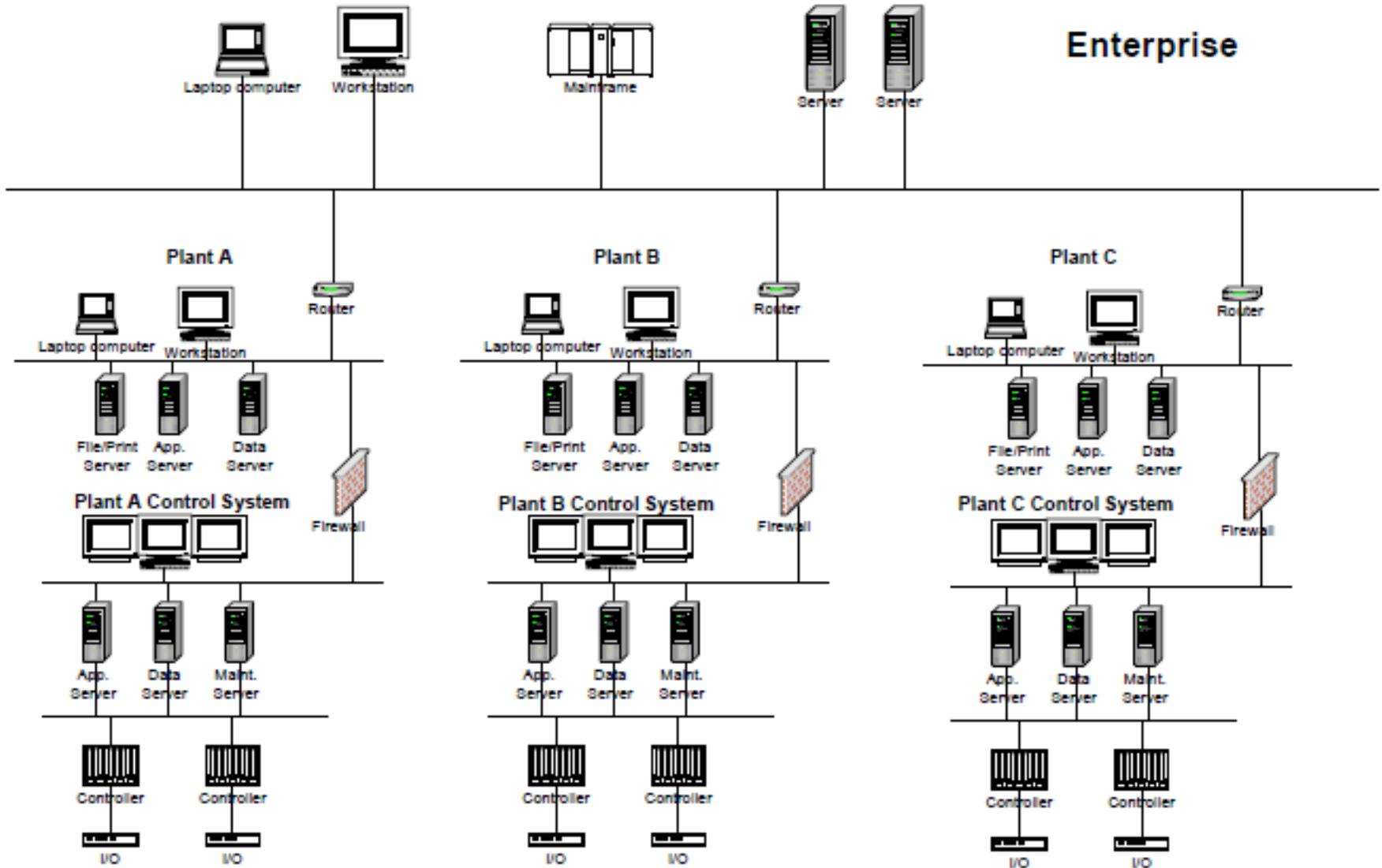
	Data Assets	Criticality			
		1 Severe	2 Major	3 Minor	4 None
Probability	A – Very Likely	Mitigation required	Mitigation required	Mitigation required (to Intranet perimeter)	Mitigation required (to Intranet perimeter)
	B – Likely	Mitigation required	Mitigation required		
	C – Not Likely	Mitigation required			
	D – Remote Chance				



# Security Vulnerability Assessment Example

Threat	Possible Threat			Potential Consequence	Severity	Likelihood	Risk
	Vulnerability	Source	Skill Level				
Release of hazardous product	Manipulate control system	Organized Crime, Activist	Intermediate	Major Injury Complaints or Local Community Impact	Medium	Low	Low-Risk
	Disable/manipulate emergency shutdown	Terrorist, Organized Crime, Activist	High	Fatality or Major Community Incident	High	Very Low	Low-Risk
Process reactivity incident	Manipulate control system	Domestic or Foreign Terrorist, Disgruntled Employee	Intermediate	Lost Workday or Major Injury Complaints or Local Community Impact	Medium	Low	Low-Risk
	Disable/manipulate emergency shutdown	Domestic or Foreign Terrorist	High	Fatality or Major Community Incident	High	Very Low	Low-Risk
Process shutdown	<b>Trip emergency shutdown</b>	<b>Malware, Novice Hacker</b>	<b>Low</b>	<b>Shutdown &gt; 6 Hours</b>	<b>Medium</b>	<b>High</b>	<b>High-Risk</b>
	Cause Loss of View of SIS	Malware, Novice Hacker	Low	Shutdown < 6 Hours	Medium	Medium	Medium-Risk
	Manipulate control system	Hacker, Disgruntled Employee	Intermediate	Shutdown > 6 Hours	Medium	Medium	Medium-Risk
	Disable PCN communications	Malware, Novice Hacker	Low	Shutdown < 6 Hours	Low	High	Medium-Risk
	Spoof operators	Hacker, Disgruntled Employee	Intermediate	Shutdown < 6 Hours	Low	Medium	Low-Risk
Environmental spill	Manipulate control system	Activist	Intermediate	Citation by Local Agency	Medium	Low	Low-Risk
	Mislead operators	Activist	Intermediate	Citation by Local Agency	Medium	Low	Low-Risk

# System Architecture



Enterprise

Plant A

Plant B

Plant C

Plant A Control System

Plant B Control System

Plant C Control System

Controller

Controller

I/O

I/O

Controller

Controller

I/O

I/O

Controller

Controller

I/O

I/O

# Partitioning into Zones

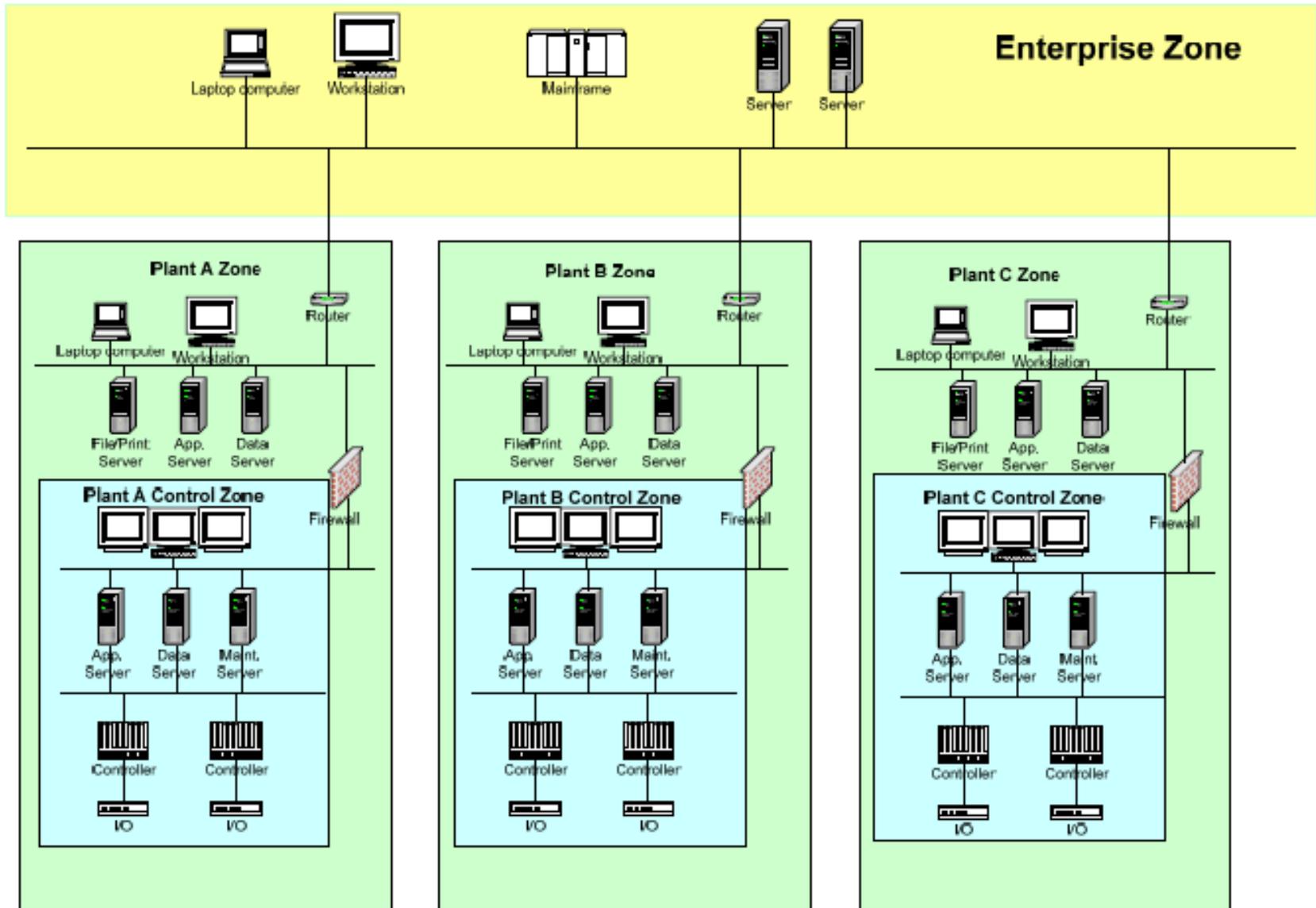


Figure 17 – Multiplant Zone Example



# Zone Definition

- Zone Name
- Description
- Function
- Zone Boundaries
  - Physical
  - Logical
- Asset Inventory
  - Physical
  - Informational
  - Applications
- Conduits
- Risk Assessment
- Security Objectives
  - Availability
  - Integrity
  - Confidentiality
- Security Strategy
  - Physical Boundary Protection
  - Cyber Boundary Protection
- Zone Security Policies
  - Personnel
  - Physical Access
  - Information Network Policies

# The Implement Phase



- Design to close gaps and minimize vulnerabilities
- Redesign network architecture if necessary
- Implement countermeasures
- Validate using Defense-in-Depth Analysis™ or other technique



# Typical Countermeasures

- Network Architecture
- Personnel Security
- Physical Security
- Policies & Procedures
- Access Control

# Multi-Layer Architectures

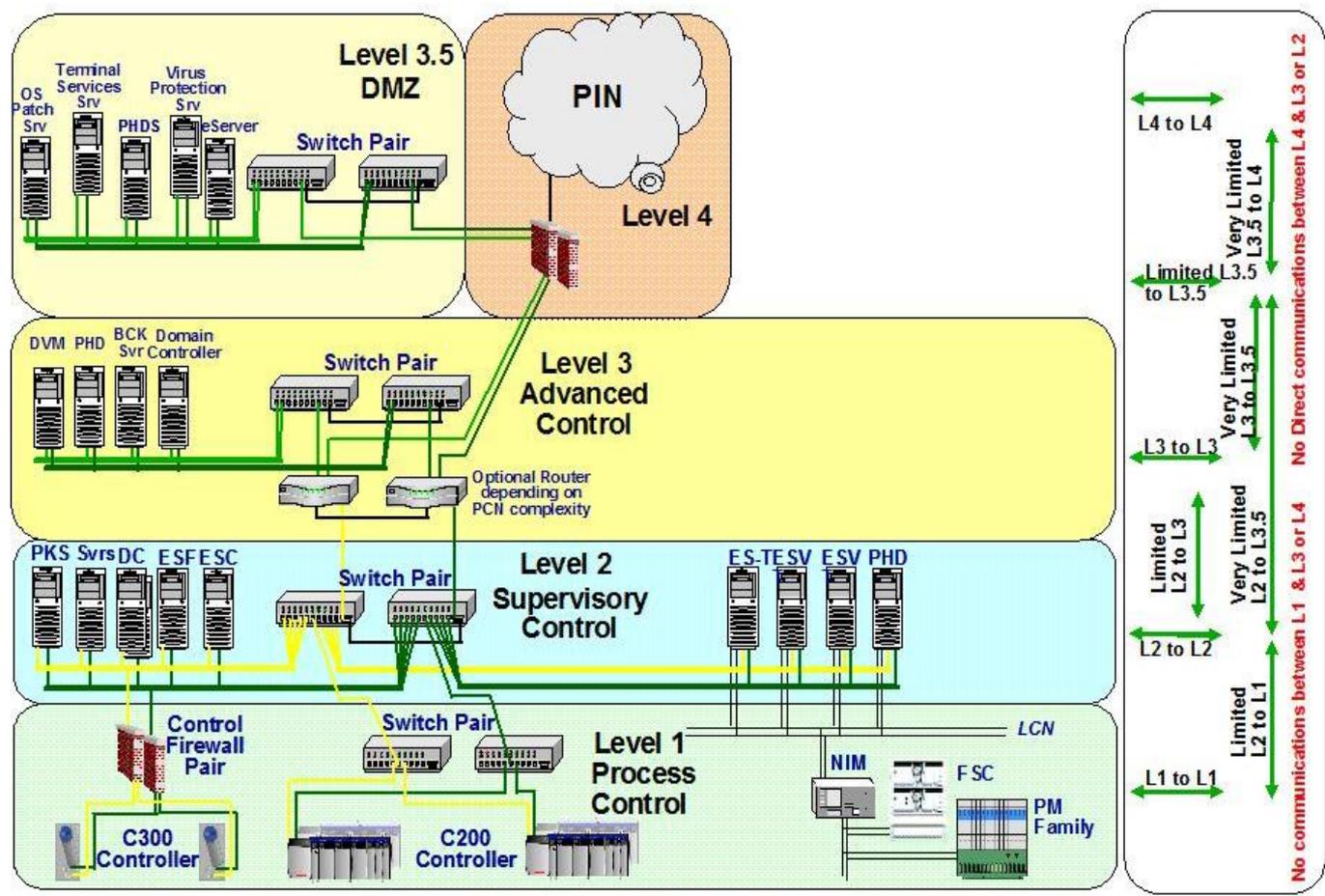


Image Courtesy of Honeywell Process Control



# Defense-in-Depth Analysis

- Semi-quantitative risk assessment method
- Supports decision making
- Parallels Layer of Protection Analysis (LOPA) used in safety
- Assists in identifying and determining the adequacy of existing defense-in-depth

# Using Defense-in-Depth Analysis™ to Quantify Likelihood of Threat Realization

Initiating Event	Defense Layer 1	Defense Layer 2	Defense Layer 3	OUTCOME	
Threat Realization Frequency					
0.1	0.1	0.1	0.05	5.00E-05	Unwanted Event
	0.9	0.9	0.95	7.70E-02	No Event

$$F = 0.1 \text{ /yr} * 0.1 * 0.1 * .05 = 5 \times 10^{-4} \text{ /yr}$$

# Using Defense-in-Depth Analysis™ to Quantify Likelihood of Threat Realization

INITIATING EVENT	Layer 1	Layer 2	OUTCOME
Virus enters Corporate Network	Firewall fails to prevent spread of virus	Anti-virus Fails	System Infected with Virus
			2.50E-03
		0.25	
	0.1		
0.1 /yr			
			No Event

$$F = 0.1 \text{ /yr} * 0.1 * 0.25 = 2.5 \times 10^{-3} \text{ /yr}$$

# The Maintain Phase



- Establish and document a patch management procedure
- Establish and document an anti-virus management procedure
- Establish and document a backup and restore procedure
- Establish and document an Incident response plan
- Manage and test changes
- Conduct Periodic audits



# Patch Management

- 95% of all network intrusions could have been avoided by keeping systems up to date with appropriate patches.
- Cannot automatically deploy new patches into the controls environment without risking disruption of operations.
- Careful policy is required to balance the need for reliability with the need for security.
- “Patch Management for Control Systems” NERC Security Guidelines for the Electric Sector, May, 2005 provides guidance



# Patch Management (cont'd)

- First all machines are prioritized and categorized into groups that define when and how they are to be patched.  
Example:
  - “Early Adopters” receive patches as soon as available and act as Test/Quality Assurance machines.
  - “No Touch” machines require manual intervention and/or detailed vendor consultation.
- Next procedure established for keeping track of new patches and level of importance to control operations.



# Anti-Virus Management

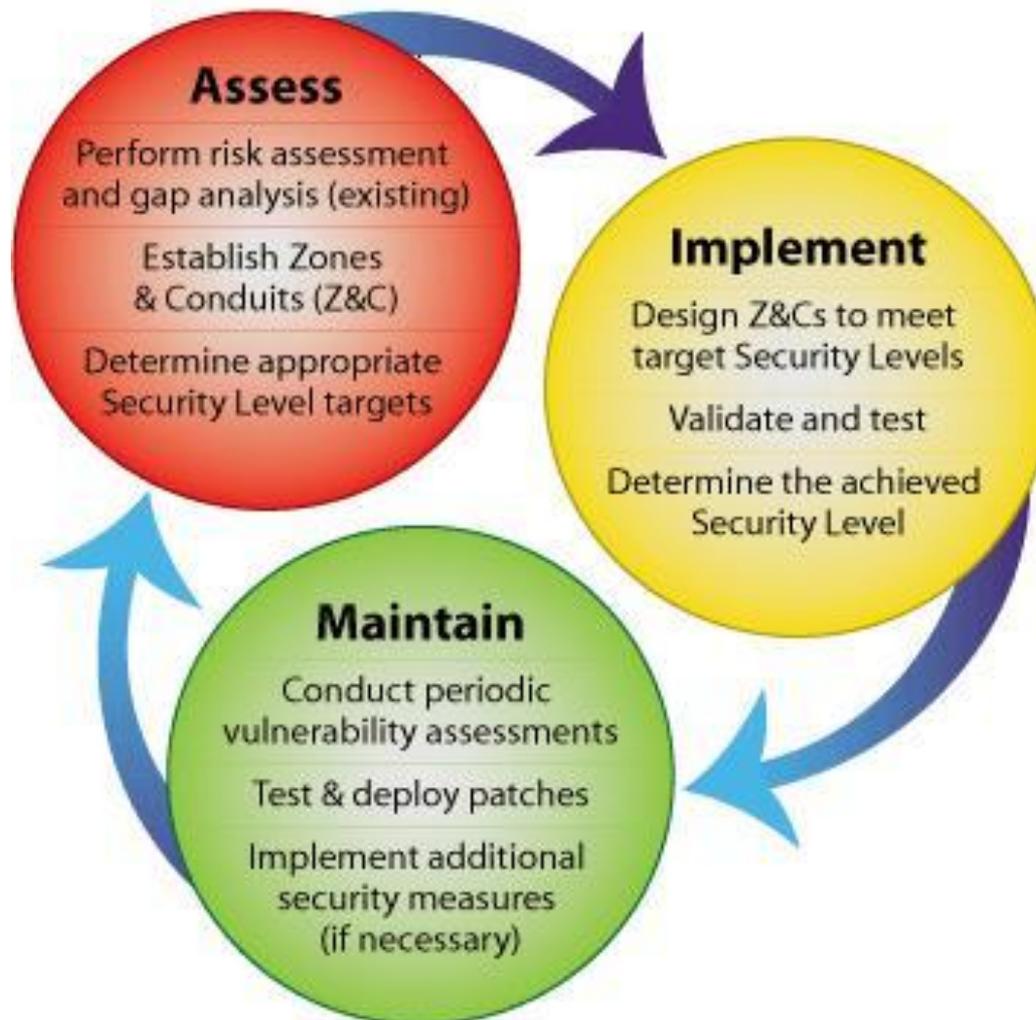
- Malware related incidents are the number one cause of cyber-related production losses and upsets in process control systems.
- Viruses are having a major impact on control systems and are likely to do so for the foreseeable future.
- Commonly believed that anti-virus software is incompatible with process control systems and thus should not be used on the plant floor.
- This is NOT TRUE!!! - All major DCS and PLC vendors now support anti-virus software on their Windows-based platforms.



# Anti-Virus Management (cont'd)

- Use a mixed deployment systems:
  - Anti-virus scanning at the control system firewall.
  - Automatic updating for non-critical systems or systems with vendor approved update schemes.
  - Manual scheduled updates for more difficult systems.
- Focus on anti-virus signatures in all computers located in the DMZ.
- A dedicated anti-virus server can located in the DMZ.

# The Security Lifecycle





# For more information...

- Exida Security ([www.exida.com/security](http://www.exida.com/security))
- DHS Control System Security ([www.us-cert.gov](http://www.us-cert.gov))
- ISA Standards ([www.isa.org](http://www.isa.org))
- IEC Standards ([www.iec.ch](http://www.iec.ch))
- NIST Standards ([www.nist.gov](http://www.nist.gov))
- CFATS Information ([www.dhs.gov](http://www.dhs.gov))
- ISASecure (<http://www.isasecure.org/>)
- WIB (<http://www.wib.nl/index.html>)